# EuroFinance<sup>¬</sup> Training

# INTERNATIONAL TREASURY & CASH MANAGEMENT

# // INTERMEDIATE

11-13 November 2019 Barbados



The essential elements of international treasury management

for major discounts register and pay by **27 September 2019** 

#### **OVERVIEW**

This course is designed to provide experienced finance professionals with up-to-the-minute knowledge of corporate cash and treasury management and strategies, including current trends impacting the role of the treasurer, FX and interest rate exposures, payment fraud, cash conversion cycle and cash flow generation and more.

Participants should have a good prior understanding of treasury concepts and at least 3 years' experience in corporate treasury

#### **TUTOR**

#### Robert J. Novaria, EuroFinance Tutor & Consultant, US

Bob has more than 30 years of corporate treasury experience in the roles of treasurer, credit director, finance manager and controller at BP America and Amoco Corporation. He has successfully managed

post-acquisition integrations, technology upgrades and corporate restructurings. Currently, Bob is a partner with the Treasury Alliance Group, leveraging his corporate experience in client engagements dealing with global treasury, risk and crisis management; cash management and cash flow forecasting; working capital management; shared service operations and general management. He also shares his experiences by tutoring others in courses such as international cash and treasury management, corporate risk management and cash flow forecasting, as well as by chairing, moderating and speaking at treasury conferences worldwide.

#### **LEARNING OBJECTIVES**

By the end of the course, you will be able to:

- // Understand how to achieve treasury excellence & deliver successful transformation
- // Develop strategies to cope with regulations including PSD2, GDPR, KYC, AML, Basel III, BEPS
- // Put together efficient bank account structures taking in consideration Caribbean nuances
- // Define objectives and processes for liquidity management
- // Get up to speed with the current trends impacting the role of the treasurer and come up with holistic approaches to manage corporate risk
- Establish cash conversion cycle and cash flow generation strategies for effective working capital management

#### **KEY BENEFITS**

- // A complete insight into international treasury
- // Leading industry tutors
- // Real-life case studies
- // Excellent networking opportunities

#### WHY TRAIN WITH EUROFINANCE?

**Real world treasury training** // Leave with skills and techniques that you can immediately apply when you get back to the office.

**Unrivalled knowledge of current best practice** // We talk to treasurers on a daily basis and know what matters most to the profession.

**Expert tutors** // We have secured the services of the leading tutors in the profession with both banking knowledge and corporate expertise to give you the best all-round training available.

**Truly global** // We run treasury events all around the world and attract a very international audience.

**Practical teaching methods** // Our courses aren't just theory, we use real-life case studies and group exercises to illustrate each learning point.

We are the treasury specialists // EuroFinance has been working exclusively with the treasury and cash management profession for over 20 years.



#### DAY 1 // MONDAY 11 NOVEMBER

# CORPORATE TREASURY AND BANKING

#### 08:30 REGISTRATION AND REFRESHMENTS

## 09:00 INTRODUCTIONS, EXPECTATIONS AND COURSE ADMINISTRATION

#### 09:30 OVERVIEW OF THE ROLE OF TREASURY

- · Context, functions and responsibilities
- At the treasury core: risk management, liquidity, relationships, capability
- Sustain excellence & deliver successful transformation
- · Personal background and learnings

#### 10:30 BUSINESS MODELS AND TREASURY ORGANIZATIONS

- Underlying business models and treasury structures
- Typical stages of development
- · Case study
- 10:45 REFRESHMENT BREAK

#### 11:30 EXERCISE 1: PATHWAYS TO CENTRALIZATION

#### 12:00 BANK INFRASTRUCTURE AND PRACTICES

- · Payments and collections
- Money movement, clearing and settlement, role of central banks
- · Risks and challenges
- 12:30 LUNCH

#### 14:30 BANK ACCOUNTS

- · Tax and treasury objectives
- Domestic and foreign accounts
- · Withholding tax and non-resident issues
- · Bank account management

#### 15:00 REFRESHMENT BREAK

#### 15:15 COMPLIANCE AND REGULATORY REQUIREMENTS

- Maintaining reputation and LTO
- Coping with US Tax Reform, PSD2, GDPR
- Continuing focus on KYC, AML, Basel III, BEPS
- · Call to action

#### 16:00 EXERCISE 2: CORPORATE ROLE IN AML

#### 16:30 DIGITAL TREASURY TRANSFORMATION

- Top drivers
- · Survey perspectives
- · Case studies
- Leveraging ECTN: Corporate Treasury Network

#### 17:30 END OF DAY 1, FOLLOWED BY INFORMAL SOCIAL RECEPTION

#### DAY 2 // TUESDAY 12 NOVEMBER

#### LIQUIDITY MANAGEMENT AND TREASURY SYSTEMS

#### 08:30 REFRESHMENTS

#### 09:00 LIQUIDITY MANAGEMENT OBJECTIVES AND TECHNIQUES

- Focus on value creation
- · Objectives and process for liquidity management
- · Cash concentration
- · Physical and notional pooling
- Netting

#### 09:45 EFFICIENT BANK ACCOUNT ARCHITECTURE

- · Conflicting priorities
- Structures and approaches
- · Domestic, regional and global challenges
- Caribbean nuances
- · Lessons from complex countries and regions

#### 10:45 REFRESHMENT BREAK

#### 11:00 EXERCISE: BANKING AND LIQUIDITY QUIZ

#### 11:30 DAY-TO-DAY CASH MANAGEMENT ROUTINE

- · Daily cash position
- · Reconciliations, controls and deadlines

#### 12:00 CASH FORECASTING

- Key drivers of the process
- Objectives
- Elements of the forecasting challenge
- · Process specifics
- Case studies
- Summary of best practices

#### 12:30 LUNCH

#### 14:30 EXERCISE: CASH FORECASTING QUESTIONNAIRE

#### 14:45 ROLE FOR TREASURY SYSTEMS AND/OR FINTECH SOLUTIONS

- Starting point: effective processes
- Technology challenges
- Trends and options
- Case studies

#### 15:00 REFRESHMENT BREAK

#### 16:00 EXERCISE: TECHNOLOGY DIAGNOSTIC

• Identify company specific take-aways

#### 16:30 SELECTING AND IMPLEMENTING TREASURY SOLUTIONS

- Requirements and scorecards
- · Project and change management

17:00 END OF DAY 2

#### DAY 3 // WEDNESDAY 13 NOVEMBER

# FINANCIAL RISK AND BANK RELATIONSHIPS

#### 08:30 REFRESHMENTS

#### 09:00 RISK MANAGEMENT FRAMEWORK AND POLICIES

- · Current trends impacting the role of treasurer
- Holistic approach to managing corporate risks
- · Typical risk management policies
- · Case studies and learnings
- Linkage to corporate control environment

#### 09:45 CYBER THREATS

- Treasury as a target
- · Focus on internal and external sources

#### 10:00 EXERCISE: CYBER REMINDER

· Role of staff training

#### 10:30 REFRESHMENT BREAK

#### 10:45 FINANCIAL RISK MANAGEMENT

- Credit and counterparty exposures
- FX and interest rate exposures
- · Hedging guidelines and hedge accounting
- Debt compliance
- Tax risks
- Crisis management and business continuity plans
- Case studies

#### 11:45 EXERCISE: PAYMENT RISKS AND CONTROLS

- Payment fraud
- · Role of payments strategy

#### 12:15 LUNCH

#### 13:15 WORKING CAPITAL MANAGEMENT

- Cash conversion cycle and cash flow generation
- Optimization approaches and process opportunities
- Viability of supply chains and a role for Fintechs
- Case studies

#### 14:15 EXERCISE: EVALUATION TEMPLATE FOR FINTECHS

#### 14:30 REFRESHMENT BREAK

#### 14:45 BANK RELATIONSHIP MANAGEMENT

- Relationship considerations and challenges
- Relationship management tools
- Strategic partnerships

#### 15:30 BANK SELECTION PROCESS

- Bank profiles
- · Selection criteria
- · Evaluation categories
- Elements of the RFI and RFP processes

#### 16:00 COURSE WRAP-UP AND AWARDING OF CERTIFICATES

#### 17:00 END OF COURSE

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training@eurofinance.com



#### Earn up to 21 CPE credits

Delivery method: Group-live Program level: Intermediate Field of Study : Finance Pre-requisites: at least 3 years' experience in Corporate Treasury

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### **Prices**

You must quote this code when booking:

**WEB** 

We offer a variety of discounts for group bookings. For advice on how to get the best rate for you, contact the training team on +44 (0) 20 7576 8555 or training@eurofinance.com.

Register and pay by **Friday 27 September 2019** to qualify for the early registration discount. If payment is not received by this date, you will be charged the full registration fee.

Early registration (book by Friday 27 September 2019)	\$2,495
Full registration	\$3,295

 If the delegate considers that withholding tax is payable, then the delegate will pay to EuroFinance Conferences Limited such additional amounts as are necessary to ensure receipt of the full amount of the invoice

## How to register

Register online at:

### www.eurofinance.com/inter-barbados

Please quote the booking code at the top of the page.

For further enquiries, please call: +44 (0)20 7576 8555 or email: registrations@eurofinance.com.

## Venue information

Information on the venue/hotel will be provided 2-4 weeks prior to the start of the course. Travel should only be booked once the venue details are received.

### Let us create the course for you!

If you have a whole team or project to develop, our customised training service is the most cost effective solution. Get a course tailored to your exact needs at a time and location to suit you.

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